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## Message from Our President & CEO



I'm very pleased to have this opportunity to express my gratitude for your continued support of our business activities.

The Tokyo International Forum opened as a Tokyo Metropolitan Government-owned comprehensive cultural facility on the site of the former Tokyo Metropolitan Government building in January 1997, and last year we celebrated our 20th anniversary. The Tokyo International Forum has a highly advantageous location at the heart of the Japanese economy, where its high-standard facilities and equipment represent strengths on the physical plant side. In addition to having had the honor to have our facilities utilized for more than 85,000 events, since our grand opening we have also planned and executed our own events, fostering a lively atmosphere in the local community while also creatively disseminating a diversity of information and culture.

In fiscal 2017, many events in a variety of corporate conventions, ceremonies, exhibitions, concerts, musicals, and other such events, including international conferences such as the 121st Annual Meeting of the Japanese Ophthalmological Society. Among the events we ourselves planned and ran, in addition to holding events that were full of the charm unique to Tokyo International Forum including La Folle Journée au Japon "Days of Enthusiasm" music festival, the Marunouchi Kids Jamboree, and the J-CULTURE FEST/Japan/Peaceful Mind/First Shrine Visit of New Year, we also promoted cooperation with Tokyo Metropolitan Government policies as well as with local communities through events such as Tokyo Ajiwai Festa (Taste of Tokyo) and TOKYO FANTASHION. In gratitude to our patrons, partners, clients, and customers, and in commemoration of the opening of Tokyo International Forum, we also held 20th anniversary events throughout 2017. These included "Lighting Aquarium", "A New Voyage for the Future" photo exhibition, and others.

Recent years have brought intensifying international competition to attract meeting, incentive travel, conference, and exhibition (MICE) events that enhance a city's competitiveness. Under these circumstances, we have also taken steps at the Tokyo International Forum to further strengthen our initiatives to attract events here. In addition to becoming a driving force in the MICE field, we must act, in our capacity as a large-scale facility that attracts visitors, to steadily make preparations against disaster, terrorism, and other such phenomena, to continue ensuring safety, and to provide peace of mind. In addition, we see that foreign visitors to Tokyo are on the increase, so we will be called on to further improve the environment to receive these visitors.

This is the context in which the Tokyo 2020 Olympic and Paralympic Games will be taking place, and the Tokyo International Forum is scheduled to be the venue for the weightlifting and powerlifting events. Not only will we make all possible preparations for the success of the Games, we will also need to contribute actively to the generation of opportunities and the promotion of cultural programs. Taking into account the conditions in which the Tokyo International Forum is placed, in March 2018 we formulated our 6th Medium-Term Management Plan, a five-year plan intended to resolve the issues we face.

We are also directing our attention to what comes after the Tokyo 2020 Olympic and Paralympic Games are concluded. Our entire organization is acting as one to implement measures for the steady achievement of our plan. We are naturally committed to fulfilling the Tokyo International Forum role as an organization that is administered and supervised by the Tokyo Metropolitan Government, we will fully exercise our function as a major urban MICE and art center that represents Japan, and we will contribute to the growth of the local community, of Tokyo, and ultimately of Japan.

We look forward to your continuing support and patronage of our project activities at the Tokyo International Forum.

President & CEO Kiyofumi Kamijo

## Company Profile

Name of Company : Tokyo International Forum Co., Ltd. (as of July 9, 2018)

Address : 5-1 Marunouchi 3-chome, Chiyoda-ku, Tokyo

Date established : April 4, 2003

Main business : 1. Management of halls, conference rooms and other facilities of Tokyo International Forum

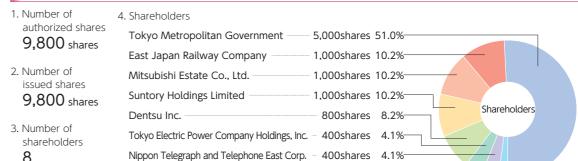
2. Management of the service facilities of Tokyo International Forum

3. Planning, design, execution and contracting of events for promoting international exchanges

4. Other business services related to the above

President & CEO : Kiyofumi Kamijo Capital : 490 million yen

## Share Information



## Management Philosophy

Tokyo Gas Co., Ltd.

As a leading convention and art center, Tokyo International Forum is a company that aims to create sensations and generate excitement by putting on display for the world the allure of the local community, Tokyo and Japan as a whole.

200shares 2.0%

## Management Principles

- Tokyo International Forum is a leading convention and art center that provides venues and services of the highest quality.
- Tokyo International Forum aims to be the one and only brand as a convention and art center that conveys the "now" of Tokyo and Japan.
- Tokyo International Forum contributes to the local community with a competitive and cooperative spirit, by focusing on building captivating communities in the Otemachi, Marunouchi and Yurakucho areas, the "face" of Tokyo.
- Tokyo International Forum is a venue for the dissemination of information, a symbol of the allure of Tokyo, the hustle and bustle of a town, and the passion of people.
- Tokyo International Forum delights in the happiness and satisfaction of its customers, and strives to be highly sensitive and responsive to the feelings of its customers.
- Tokyo International Forum aims to create high value added in its operations through highly transparent, efficient and highly profitable business management.

## Management

President & CEO Kiyofumi KamijoManaging Director Kiyoshi KoikeDirector Kenichi HironoCorporate Auditor Yosuke MatsumiyaCorporate Auditor Naoya WakoNumber of employees:62

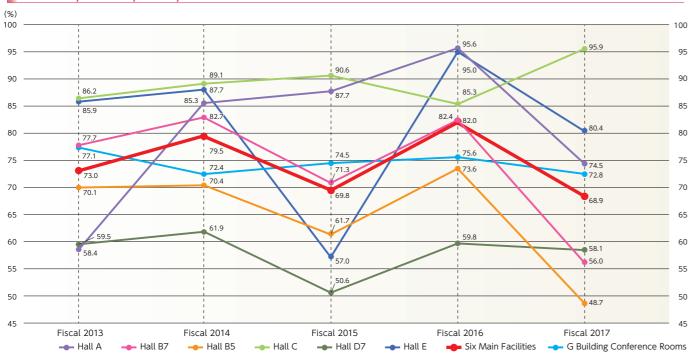
## Organization Chart



1 Tokyo International Forum Co.,Ltd. ANNUAL REPORT 2017 Tokyo International Forum Co.,Ltd. ANNUAL REPORT 2017 2

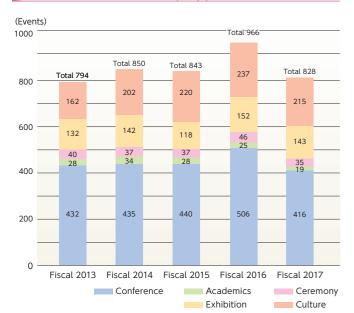
# Operational Status of Tokyo International Forum Facilities

## Facility occupancy rate

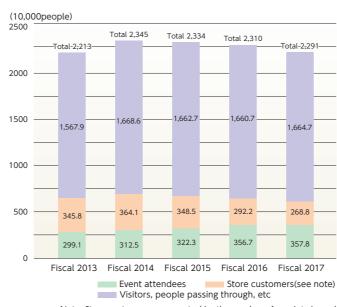


Notes: Six main facilities: Halls A, B7, B5, C, D7, E Conference rooms in Glass Building: 31rooms Calculation method for occupancy rate: number of days in use / (365 [or 366] - number of inspection days [24 per year]). Days that facilities cannot be used due to large-scale repairs and maintenance are not counted

## Number of events held at main facilities by type of event

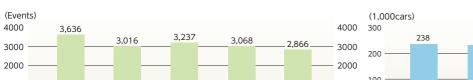


## Total number of visitors (estimate)



## Number of events held in conference rooms

Fiscal 2013 Fiscal 2014 Fiscal 2015 Fiscal 2016 Fiscal 2017





Number of parking spaces used

# Major events held in fiscal 2017

Classification	Event name	Dates held	Event venues
Conference	The Boston Consulting Group Worldwide Officer's Meeting 2017	22-26 May 2017	B7, B5, E1, CR
	Event to Prevent Memories of Great East Japan Earthquake from Fading "Reconstruction Support, Reconstruction Forum 2018 in Tokyo"	17 Feb. 2018	D7, D1, Plaza
Academics	The 121st Annual Meeting of the Japanese Ophthalmological Society	6-9 Apr. 2017	All Facilities (excluding A
	The 114th Annual Meeting of the Japanese Society of Internal Medicine	14-16 Apr. 2017	A, B7, B5, C, E, CR
	The 57th Annual Meeting of the Japanese Respiratory Society	21-23 Apr. 2017	All Facilities (excluding A
	17th Scientific Meeting of the Japanese Society of Anti-Aging Medicine	2-4 June 2017	All Facilities (excluding A, E
	The 35th Annual Meeting of the Academy of Clinical Dentistry	10-11 June 2017	B7, B5, C, E, CR, LG
	The 66th Annual Meeting of the Japanese Society of Allergology	16-18 June 2017	All Facilities (excluding A
	The 51st Japanese Occupational Therapy Congress & Expo in Tokyo 2017	22-24 Sep. 2017	All Facilities (excluding A,E2
	The 50th Japan Pharmaceutical Association Congress of Pharmacy & Pharmaceutical Science	8-9 Oct. 2017	All Facilities
	The 71st Annual Congress of Japan Clinical Ophthalmology	12-15 Oct. 2017	All Facilities (excluding A
	The 79th Annual Meeting of the Japanese Society of Hematology	20-22 Oct. 2017	All Facilities (excluding A
	The 79th Annual Congress of Japan Surgical Association	23-25 Nov. 2017	All Facilities (excluding A
	The 56th Annual Meeting of Japanese Retina and Vitreous Society	1-3 Dec. 2017	B7, B5, C, D5, CR
	The 48th Annual Meeting of the Japanese Society for Replacement Arthroplasty	23-24 Feb. 2017	All Facilities (excluding A
Ceremony	RIKEN's Centennial Commemorative Ceremony	26 Apr. 2017	B7, C
	The 68th Annual Meeting of National Association of Junior High School Principals, Commemorative for Junior High School Education 70 Years	19-20 Oct. 2017	А
	Ceremony for the 70th Anniversary of the Coming into Effect of the Local Autonomy Act	20 Nov. 2017	A
	Ceremony of the 70th Anniversary of Agricultural Disaster Indemnity System	21 Nov. 2017	C, CR
	The 30th Anniversary Ceremony of the NOVARTIS Foundation (Japan) for the Promotion of Science	9 Mar. 2017	D7, D5
Exhibition	Monozukuri/Takumi no Waza 2017	9-11 Aug. 2017	E, LG, CR
	Marunouchi Kids Jamboree 2017	15-17 Aug. 2017	D7, D5, E, CR, LG, GL, Plaza Othe
	Challenge Sports TOKYO	18 Sep. 2017	E, LG
	Fusion Exhibition 2017 of Edo, TOKYO Waza and the Techno	28 Sep. 2017	E
	Taste of Tokyo / Tokyo Ajiwai Festa 2017	6-8 Oct. 2017	Plaza
	Financial Information Technology 2017	26-27 Oct. 2017	B7, B5, C, D7, D5, LG, CR
	CRAFT CROSSINGS in Tokyo	4-6 Nov. 2017	B7, B5, CR, Plaza
	Special Photo Exhibition "A New Voyage for the Future" of the 20th Anniversary of the Opening of Tokyo International Forum	8-26 Dec. 2017	LG
	Machi-Ichi & Mura-Ichi 2017	2-3 Dec. 2017	D1, E, LG, GL, CR
	"Lighting AQUARIUM", The 20th Anniversary of the Opening of Tokyo International Forum	19-26 Dec. 2017	LG
Culture	Mr.Children Hall Tour 2017 "Atelier of Light"	20 Apr. 2017	A
	La Folle Journée au Japon "Days of Enthusiasm" Music Festival 2017	4-6 May 2017	All Facilities
	TOKYO FANTASHION	13 May 2017	B5
		16-17 May 2017	A
	Mitsubishi UFJ Nicos Presents "Yumi Matsutoya CONCERT TOUR-Space Library 2016-2017"	18-19 July 2017	A
		21-22 Sep. 2017	A
	AN EVENING WITH SIGUR ROS	31 July-1 Aug. 2017	A
	Young Frankenstein	11 Aug-3 Sep. 2017	С
	ayumi hamasaki "Just the beginning -20- TOUR 2017"	31 Dec. 2017	A
	J-CULTURE FEST/Japan/Peaceful Mind/First Shrine Visit of New Year 2018	2-3 Jan. 2018 Part Exhibition is until 15	B7, B5, C, E, LG
	Takarazuka Revue Cosmos Troupe "WEST SIDE STORY"	12-15 Jan. 2018	C

A: Hall A, B7: Hall B7, B5: Hall B5, C: Hall C, D7: Hall D7, D5: Hall D5, D1: Hall D1, E: Hall E(overall), E1:Hall E1, E2:Hall E2, CR: Conference Rooms, LG: Lobby Gallery, GL: Lounge, Plaza: Plaza

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# **Events Planned and Run** by Tokyo International Forum

Taking advantage of its venues as spaces to create and disseminate culture, Tokyo International Forum carries out its own events that bring a lively ambience to the area and make a contribution to the people of Tokyo and society as a whole.

## La Folle Journée au Japon "Days of Enthusiasm" Music Festival 2017



Bustling crowd in the Plaza

The epoch-making La Folle Journée music festival originated at Nantes in France, and the Tokyo International Forum held the first La Folle Journée au Japon "Days of Enthusiasm" music festival (hereafter LFJ) in Japan in 2005. In that first year, festival visitors totaled of 320,000, and it has since grown into one of the world's greatest classical music festivals, being held every May during the Golden Week holidays in Tokyo. Among the special features of LFJ: (1) Every year it has a novel new theme; (2) 2,000 or more artists perform 300 or more concerts; (3) each performance lasts about 45 minutes, and concerts continue from morning to evening; (4) first-rate performances

cost a reasonable 1,500 yen and up; and (5) free events, such as the area concerts, also enhanced, and fill the city with music for everyone to enjoy, from babies to classical aficionados.

The theme for the 13th festival, held in 2017, was "La Danse-Festival of Dance Music". With dance music and rhythm as entry points, the event presented a 600-year panorama from the Renaissance to the present, a range from classical masterpieces that incorporated court dance and folk dance styles to 20th century and later works inspired by jazz, Latin, and world music, as well as tango, flamenco, Japanese



Folle Nuit: Awa folk dance



El Amor Bruio (Love, the Magician)



smartphones presents Passacaglia





The audience fills the 5,000 seats of the hall. The finger work of the artists is clearly visible on large screens



Fitetsu Havashi and Simone Rubino in an Fast-West showdown



'Children's Music Atelier" presents music for all five senses

©Team Miura(except \*)

Theme La Danse-Festival of Dance Music Number of Visitors Approximately 422,000 (cumulative total)	
Dates May 4-6, 2017 Number of performing artists 2,501 (1,080 [475 from overseas and 605 from Japan] of whom gave addressed performances)	dmission
Venues All Tokyo International Forum facilities and Number of performances 326 (of which 122 were fee-based performances)	
Otemachi-Marunouchi-Yurakucho Area  Number of tickets sold  115,778	

## Marunouchi Kids Jamboree 2017

Based on the wish to provide children with the excitement, discoveries, and surprises that foster future dreams, the Marunouchi Kids Jamboree began in 2007 to commemorate the 10th anniversary of the opening of Tokyo International Forum. Since then, having become established as a participation and experiential event for children and their families during the summer vacation, the event has received the support of many people. The event consists of participation programs by companies and organizations together with original TIF programs. The program of the 11th Jamboree in 2017 commemorated the 20th anniversary of our opening, and children from disaster-stricken areas (the Tohoku Region and the Tokyo Islands) were invited. Special booths were set up at the venue for children from the Tohoku Region to present their research and for children from the Tokyo Islands to display exhibits introducing the 13 islands. Children from the Tohoku Region also presented a traditional deer dance in the Plaza and on a stage in Lobby Gallery.

Although some parts of the program were cancelled due to rain, the three days of the Jamboree were a great success that filled the Tokyo International Forum with the smiles and delighted shouts of children.



Number of cooperating







Dates	August 15-17, 2017
Venues	Hall D7/D5/E, Lobby Gallery, Lounge, Glass Building Conference Rooms, Plaza, other
Number of Visitors	Approximately 111,000 (cumulative total)
Number of planned items	124 items
Number of programs implemented	634 (cumulative total)











#### Wonder Campus

Seven items, including "Where is the Second Planet Earth?" "The Heart and Mind of the Anthropoid Ape," and "Paradise for Study"

#### Wonder Club

39 items, including "Learn Table Manners," "Tackle the Challenge of Flower Garden Design" and "This is the Family Newspaper Editing Office"

36 items, including "Look, Touch, and Think: Investigating the Possibilities of Wood," "Kids Flea Market and Mimic Market," "Try and Learn the Game of Go," and "Experience Tomorrow's Energy"

16 items, including "Deer Dance: 300-Year Tradition and Recovery from the Tsunami," "Kids Dance: Watch, Dance, Have Fun," and "Dogs That Work at the Tokyo Metropolitan Police Department are Coming"

#### Kids Sports and Kids Amusement Park

Six items, including "Look Ahead to 2019 and Give Rugby a Try" and "Let's Play in a Cardboard Maze"

13 items, including "Athletic Snowball Fight and Throwing Event," "Experience Disaster Prevention: Kids Fire Brigade," and "Let's Experience Horseback Riding"

 Special Booths Set Up to Commemorate 20th Anniversary of Opening "Get to Know and Interact with the Different Regions and Cultures of Japan" and "Let's All Paint Pictures and Make a Forum Aquarium"

## Monday Cine-Salon & Talk

The Tokyo International Forum and the National Film Center of the National Museum of Modern Art, Tokyo (now the National Film Archive of Japan) jointly organized Monday Cine-Salon & Talk as a special event in Hall D1, presenting selected rare documentary films with commentary by a lecturer. In fiscal 2017, the theme was "The History of Japanese Sports Culture from Taisho to the Postwar Period" and films from the National Film Center collection, showing changes in Japan's deeply rooted sports culture from the Taisho period to the Tokyo Olympics, were shown in four sessions



Minoru Matsunami ofessor, Department of Sport and Leisure Management, School of Physical Education, Tokai University)

Theme Number of Visitors

Date and Time | July 3, 2017: Daytime screening from 15:00, nighttime screening from 19:00

Sports Culture of the Taisho Period "Reality of Exercise, July 1922, Imperial Japanese Army Toyama School," "Analysis of Games." "Revival: Waseda-Keio Baseball Match, October 19, 1925

Date and Time Theme Films Pictorial No. 4, Sporting Japan'

September 25, 2017: Daytime screening from 15:00, nighttime screening from 19:00 Early Showa Period: Spread of Sports Culture "5th Meiji Shrine Athletic Meet" with piano accompaniment, "Japan

Mie Yanashita

Theme Films

Date and Time December 4, 2017: Daytime screening from 15:00, nighttime screening from 19:00 The Body and Exercise during Wartime

"Why Calisthenics are Necessary," "Air Sports," "Japanese Sumo, Part 2, Reminiscences of the Futabayama Era"

Theme Number of Visitors

Number of

Date and Time | March 5, 2018: Daytime screening from 15:00, nighttime screening from 19:00 The Postwar Period: New Expansion of Sports Culture "Japan Sports Association Year 50"

## J-CULTURE FEST/Japan/Peaceful Mind/First Shrine Visit of New Year



Hall B7 FORM II/Mansai Nomura Photo by Hiroyuki Takahashi/NEP

J-CULTURE FEST/Japan/Peaceful Mind/First Shrine Visit of New Year started in 2017 as a Tokyo International Forum project to commemorate its 20th anniversary. With "Tradition and Evolution" as its concept, the event provided opportunities to approach Japanese culture and find new value within. Favorably received by both audiences and exhibitors, the event was held again in January 2018.

Consisting of two parts, the performance program presented music, dance, and so on to bring Japan's ancient performing arts to life in the present day. "The New Year's Theme Park" featured Japanese culture in various forms centered on New Year's observances. This year's program was further improved to include a kid's sumo event with professional sumo wrestlers, a special exhibit on Japanese court culture commemorating the 150th anniversary of the Meiji Period,

During the event, we were visited by many people, including those from overseas, and the venues were wrapped in the gorgeous atmosphere and filled with the hustle and bustle that are so typical of New Year's.

Dates	January 2-3, 2018  * The exhibit in Lobby Gallery continued until 15
Venues	Hall B7/B5/C/E, Lobby Gallery
Number of Vicitors	Approximately 147 000

### **Performance program** (admission-charged performance)

#### Mansai Nomura × Daito Manabe Hiromitsu Agatsuma Concert: Washindenshin in Sanbaso FORM ${\rm I\hspace{-.1em}I}$

#### January 2-3 (Hall B7)

Mansai Nomura as General Producer and Daito Manabe as Visual Effects Producer presented the second performance blending traditional performing arts and cutting-edge technology on the theme of "Fusion of Tradition and the Present Day." The program this time had a three-part structure. As an introduction, the key points of the appeal of "Sanbaso" were presented in imagery. Next was the performance of "Sanbaso FORM II," followed by a post-performance talk in which Mansai Nomura and Daito Manabe discussed a further evolved FORM II.

## Part 4: Young pioneers of Japanese Culture

#### January 2 (Hall C)

Hiromitsu Agatsuma, leader of the new generation of shamisen players, presented "Tradition and Evolution." Along with these others who preserve and pass on Japan's culture, he has given new life to Japanese-style entertainment.

#### • Hideki Togi: The Tale of Genji as a Musical Scroll-Fleeting Dreams

#### January 3 (Hall C)

The Tale of Genji as a Musical

Court music and dance by Hideki Togi, musical performances by Iwao Furusawa and Satoru Shionoya, narration and singing by Mari Hanafusa, with production and Japanese dance by Kikunojo Onoe present a vision of the fleeting beauty of the Tale of Genji. This magnificent performance combined juni-hitoe multilayered court dress and the latest imaging technology.



#### NINJA: Three Qualities of a Wrestler Technique, and Physique

#### January 2 (Hall B5)

The currently popular NINJA phenomenon was presented in a Forum-style show. Featuring sleight-of-hand, stage performance, and other elements as well as the musical "Nintama Rantaro," the audience greatly enjoyed this multifaceted NINJA world.

#### Vaudeville: New Year's Forum Variety Comedy January 2-3 (Hall E)

Taihei Hayashiya, Sanza Yanagiya, and other popular, topical comedic storytellers and entertainers appeared in succession, and the venue was awash in roars of laughter. The show decorated the New Year with smiles.



New Year's Forum Variety Comedy

#### New Year's Theme Park (free admission) January 2-3 (Hall E)

The event offered a widely varied program allowing experiences of traditional Japanese culture, including a comparison tasting of traditional New Year's ozoni broth, festive mochi-making, Japanese musical instruments, flower arranging, tea ceremony, Japanese confectioneries, Noh drama, kimono wearing, and so on. There were also a koto music concert, flower arranging and other stage events, fun games at festival stalls, and more.



New Year's Theme Park:

#### Court Culture Anthology of Tales from the Past (free admission) January 2-15 (Lobby Gallery)

The 150th anniversary of the start of the Meiji Period was the occasion for a special exhibition of precious materials on Japanese court culture. Exhibits featured the enthronement of the Taisho emperor, life-size costumes, and a recreation of the Rokujo-in palace depicted in the Tale of Genji from the Heian Period. How court ladies were their juni-hitoe multilayered court garments and other garments of previous historical periods (January 2-3 only) were also



New Year's Theme Park



Court Culture Anthology of

## Events Jointly Organized with Tokyo Metropolitan Government •

As a base for disseminating cultural information, Tokyo International Forum is actively collaborating with Tokyo Metropolitan Government policies.

### TOKYO FANTASHION

TOKYO FANTASHION has been held at the Tokyo International Forum by the up-and-coming young fashion designers on the CRE-ATORS TOKYO team as a fashion event for general consumers every year since 2014. Its purpose is to actively highlight the appeal of Tokyo's eminent fashion brands, to send out the Cool Japan message that originated in Tokyo, and to nurture and support young fashion designers.

In 2017, this included a fashion show, live performances, and other events on stage as well as an exhibition with items for sale. The venue also had a counter with drinks set up so that visitors could enjoy events at their leisure with a beverage in hand.

Organizers	Tokyo Metropolitan Government, Tokyo International Forum, TOKYO FANTASHION Executive Committee
Dates	May 13, 2017
Venues	Hall B5
Number of participating brands	16 brands
Number of Visitors	Approximately 800









## Tokyo Ajiwai Festa (Taste of Tokyo)

The Tokyo Ajiwai Festa (Taste of Tokyo) is held to spread the word about Tokyo's diverse attractions, including its cuisine using locally sourced ingredients, its traditional craft goods, and so on. It has been held every autumn since 2014. The venues were divided among the Marunouchi, Yurakucho, and Hibiya areas.

The Tokyo International Forum itself served as the Yurakucho area. With "Variety of Nippon" as the theme, booths sold local sake, shochu (a type of liquor), Japanese wine, and other spirits from across Japan, and gourmet kitchen cars from various localities presented their local delicacies. Special local goods from Iwate, Miyagi, Fukushima, and Kumamoto were sold to support these disaster-affected prefectures. There were also stage performances, and the rich variety of delectable flavors attracted large crowds.

Organizers	Tokyo Metropolitan Government, Tokyo Ajiwai Festa (Taste of Tokyo) Executive Committee (Tokyo International Forum took part as a member of the Executive Committee.)
Dates	October 6-8, 2017
Venues	Plaza
Number of Visitors	Approximately 108,000 * Total for the Marunouchi, Yurakucho, and Hibiya areas.

Dates December 24-28, 2017 (\*Part of exhibition starts December 15)









## Events Jointly Organized with Local Communities/Cooperative Events —

Tokyo International Forum cooperates on activities designed to create a lively local ambience.

## Tokyo Michiterasu 2017

This light show communicated the Tokyo-Marunouchi area's wish to "Brightly Light the Future." The event theme in 2017 was "Celebration!"

Commemorating the 10th anniversary of the Shin-Marunouchi Building, the 15th anniver-



sary of the Marunouchi Building, the 20th anniversary of the Tokyo International Forum, and the grand opening of the Marunouchi Square in front of the Tokyo Station, this event filled the area with a festive ambience of flower blossoms and light with a wish for peace and hope for the future. An objet of blossoms and light called the "Oval Flower" was installed in the Plaza of the Tokyo International Forum.

and the Kumamoto Earthquakes. Works of light art by artists in a variety of fields were displayed at three venues in the Marunouchi area. At the

Tokyo International Forum, two unique works were exhibited in the Glass Building.

Lighting Objet 2017

This charity art exhibition proclaimed "global

environmental protection and a peaceful future

for our children" together with continued recon-

struction assistance after the Great East Japan

Dates December 14-24, 2017

# Tokyo International Forum 20th Anniversary Projects

As the 20th year since our opening, we declared 2017 an anniversary year and undertook a variety of projects throughout the year from January through December.

## Catchphrase

"Taking 20 years of gratitude as our driving force, we will endeavor to leave a lasting impression" embodies our overarching thoughts and aspiration.

"Transforming gratitude into strength, giving form to inspiration."

## Logo

Likening the '0' in 20 to Tokyo International Forum's Glass Building, the logo expresses the value of our 20 years of history and experience as well as our appreciation for the past two decades. The 20 years up to now and the future from now are represented by blue and yellow gradations.



## Main Project Events for 20th Anniversary Commemoration of TIF's Opening

#### J-CULTURE FEST/Japan/Peaceful Mind/ First Shrine Visit of New Year

This opening commemoration of the 20th anniversary of our opening was a Festival of Gratitude for the richly varied Japanese culture. It allowed visitors from Japan and other countries to experience and discover the diversity of Japanese culture in a wide-ranging and relaxed manner. Even though it was held at the very beginning of the New Year, the event attracted over 80,000 visitors, and was favorably received by both audiences and exhibitors. It was held again in January 2018, and will continue to be held to contribute to the momentum for the 2020 Games.

Dates: January 1-3, 2017 (\* Exhibition in Lobby Gallery until January 6





### Decorations Marking 20th Anniversary

January-December 2017 To commemorate the 20th anniversary, we have decorated the large pillars on the Plaza and glass storefronts with the commemorative logo and other

items. In addition, an in-store campaign commemorating the 20th anniversary was being held at stores in Tokyo International Foru





#### "Tokyo International Forum and I" Essay Contest

Entry submission: January-March 2017; winners announced in August

We called for entries containing recollections and anecdotes associated with the Tokyo International Forum and 116 applicants responded. Following strict judging, one work was awarded the Tokyo International Forum Prize (the highest award), three received awards for excellence, and the winning works were publicized.



#### Flower Monument

In cooperation with the Project to Publicize the Attractions of Tokyo-Grown Flowering Plants, decorative floral monuments made from some 1,000 pots of colorful flowers grown in Tokyo brightened the Lobby Gallery, making a gorgeously decorative addition to the 20th anniversary of the opening. On the final day, the flowers on display were distributed to visitors. Dates: January 17-22, 2017



#### 20th Anniversary of Opening Commemorative Flower Garden

To show gratitude on the 20th anniversary of Tokyo International Forum's opening, splashes of color were added to the Plaza with seasonal flowers. We commemorated 20 years with special productions, such as positioning the flowers in such a way that the number "20" would emerge. Dates: March 14-April 14, 2017



Special 20th Anniversary Decorations for La Folle

Journée au Japon "Days of Enthusiasm" the Music Festival 2017 May 2017

One of the world's great classical music festivals, since the event was first held in 2005 a total of 7.8 million people have joined its enthusiastic audiences. With the concept that these first-rate performances can be enjoyed in a relaxed casual manner, approx. 350 performances, including those free of admission, were held over a three-day period at the Tokyo International Forum and in the Otemachi, Marunouchi, and Yurakucho areas. For the 20th anniversary of our opening, the venue was specially decorated to ensure a greater commemorative ambience than ever before. Dates: May 4-6, 2017



#### Exhibition of Calligraphy of Characters

"Hisho" (Soaring Flight)

June 2017-January 2018

Calligrapher Shoko Kanazawa was asked to create a work of the characters "Hisho" (Soaring Flight) to express our determination at the Tokyo International Forum to soar into the future as a welcome for the 20th anniversary year. Her work of calligraphic art was displayed at TIF and appreciated by large numbers of people.

Dates: June 28, 2017 to January 28, 2018





#### Neo Stall Village Super Night Special "Yukata de Night"

Monthly from April to November, the Plaza becomes a beer garden on Neo Stall Village Super Night. A 20th anniversary special event depicted a summer festival that many attend in their Yukata (light cotton kimono). Bon Festival dancing, yosakoi dancing, and other group dances were staged and such festival amusements as a shooting gallery, yo-yo fishing, and yukata dress-up were provided while stall village menus also offered festival fare. The "Japanese Summer Festival" in the city center was enjoyed by masses of visitors. Dates: July 27-28, 2017





### Marunouchi Kids Jamboree 2017 **Special Program Commemorating** the 20th Anniversary of TIF's Opening

This experiential event for children and their families has been held during summer vacation every year since 2007. Over 100 programs providing the children with "surprises, excitement, and discoveries" foster the children's dreams of the future. 2017 featured a program commemorating the 20th anniversary of TIF's opening, and children from disaster-stricken areas (the Tohoku Region and the Tokyo Islands) were invited. Special booths were set up where children from the Tohoku Region presented their research and children from the Tokyo Islands had exhibits introducing the 13 islands. Children from the Tohoku Region also presented a traditional deer dance in the Plaza and on a stage in Lobby Gallery. Dates: August 15-17, 2017





### Photo Exhibition

#### "A New Voyage for the Future"

December 2017

The exhibition theme was the past, present, and future of the Tokyo International Forum. Booths for the past showed photographs of when the Tokyo Metropolitan Government building occupied this location, and introduced architect Rafael Viñoly, who designed the present building. Booths for the present exhibited approximately 100 photographs of highlights of La Folle Journée au Japon, one of the world's greatest classical music festivals, and other hosted events. Booths for the future included a photo mosaic installation of photographs taken by 2,000 people, most of them visitors here. Three

meters tall and 10 wide, the mosaic was based on an image of Tokyo's future drawn by prominent manga artist Leiji Matsumoto, and showed the Tokyo International Forum "A New Voyage for the Future."

Dates; December 8-26, 2017



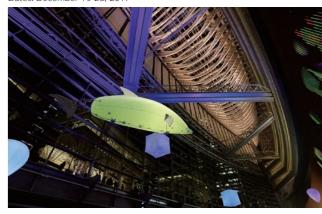


#### "Lighting Aquarium"

December 2017

The Light Aquarium was an illuminated installation that represented the ship-shaped Glass Building as a giant aquarium tank. Specialists cooperated on making a 6-meter long giant dolphin realistic in terms of biology and engineering, and the dolphin was placed as though actually swimming elegantly through the high atrium space. Imagery, illumination, and sound were used to create a fantastical ocean ambiance throughout the Glass Building so that visitors experienced the feeling of being under the sea. The presentation also included media previews, and the event marked the finale of the 20th anniversary commemoration by conveying anew the possibilities and the appeal of the Tokyo International Forum.

Dates: December 19-26, 2017



#### Donation of Cherry Trees to Disaster Areas

The cherry trees used to decorate the venue for events commemoration the 20th anniversary of TIF's opening were donated to Oshima Island in Kesennuma, where the island's cherry trees went up in flames, or otherwise suffered serious damage, during the Great East Japan Earthquake.





Tokyo International Forum Co., Ltd. ANNUAL REPORT 2017

# Major Facility Renovations

The Tokyo International Forum makes every effort to provide services under the best conditions through day-to-day inspection, repair, cleaning, and so on. In order to maintain and improve our high-quality services, we implemented large-scale renovation work starting in 2009 that was planned to take 10 years.

The purpose of this renovation work was not only to assure and enhance customer convenience by supporting changing technology and needs, but also to ensure safety and security, promote universal design, reduce future costs, and mitigate our environmental

We would like to present the major construction work carried out in fiscal 2017.

### Renovation of Hall A



#### Updates of Stage Sound Equipment

- · Active field control (AFC) systems were updated to the latest versions, achieving a more natural sound.
- •Mixing consoles, monitor speakers in the lobbies and green rooms, and other such equipment was updated to enhance performance and functionality, achieving further improvement in sound quali-





electric power consumption.

Vertical handrails were installed next to aisle seats to further enhance safety. Installation also took into consideration stage visibility, color matching, and other such factors for the seated audience.



The hall was closed for approximately three months during fiscal 2017 to carry out renovation work.

Hall A boasts a high rate of operation in use for large-scale events in a variety of fields ranging from concerts to international conferences, and the renovations have made this an even more comfortable, safer, and more secure venue.

Installation of Non-Slip Measures on Lobby Stairs

between Floors 1 and 2 in order to add slip prevention functionality and to improve the visibility of the stairs.



### Relaying of Lobby Carpet The carpet in the Floor 2, 6, and 7 lobbies was

relaid. The carpet adopted for the Floor 2 lobby has a texture similar to the sisal hemp that was originally fitted at the time construction was completed but also provides maintainability.

Automatic Doors at Entrance



#### the main entryway. This allows a smoother entrance for people waiting in line.

Repainting

- · Lobby ceilings, walls, pillars, doors, and so on at each floor were repainted.
- •The steel portion of the canopy on the Floor 1 front entryway was repainted.
- •Interior coating of illuminated floors and walls was repainted and the seals were replaced.



#### **Restroom Renovations**

Japanese-style toilets were replaced with western-style toilets, toilets were updated to water-conserving models, and so on.

Hall B7 and Hall B5 are open floor plan spaces with the flexibility to

support conferences, exhibitions, and fashion shows, and renovations

## Renovation of Hall B7/B5

The halls were closed for approximately five months during fiscal 2017 to carry out renovation work (two months during the first half and three months during the last half).

## Updated Elevators

Elevators for general use and for staff\* were updated.

Disaster management cabinets for storing emergency equipment were installed, interphones supporting use by hearing-impaired people, devices that will automatically take the elevator to the nearest floor in the event of power failure. and other such items were introduced, making the elevators more robust in times of emergency. \* Shared use with Hall A staff elevators



### Renovation of Escalators

Renovations were made to the escalators linking Floors 2 to 5 in B Block and all other B Block escalators, including addition of devices to detect low handrail speed, an automatic low-speed standby operation system was adopted (with some exceptions), and so on. making the escalators more comfortable to ride while paying attention to energy conser-

were carried out to make them even easier to use.



#### Update of Air Conditioning Equipment Updates were applied to the air conditioning

equipment in Hall B7 and the Floor 5 and 7 lobbies of B Block, as well as other areas, to add energy conservation and measures against deterioration due to aging. This can be expect ed to reduce electric power consumption.



September 2017

September 2017

November 2017

### Update of Stage Lighting Equipment

Updates were made to lighting control boards, wireless operating devices, and so on, enhancing performance and functionality while further improving operability.



#### Updates of Stage Sound Equipment

Mixing consoles, monitor speakers in the lobbies and green rooms, and other such equipment was updated to enhance performance and functionality, achieving further improvement in sound quality and operability.

## **Topics**

#### Giant Rugby Ball Appears in the Glass Building

In order to build momentum for the Rugby World Cup 2019™ meets in Japan, a large rugby ball monument 2.3 meters in height was installed by the Tokyo Station side entrance on the first floor of the Glass Building. This rugby ball monument was created by the Rugby World Cup 2019

Organizing Committee to commemorate the pool draw for the Rugby World Cup 2019 meets in Japan.

This has become a popular spot, and many visitors can be seen enjoying having their pictures taken with the giant rugby ball.

### Letter of Appreciation from the Tokyo Fire Department

The Tokyo International Forum engages in its business activities with an awareness of its mission to provide absolute safety and security. Therefore we have been regularly conducting lifesaving training, holding lifesaving lectures, and taking other active measures to improve our lifesav-



In recognition of these initiatives and our active cooperation with lifesaving agencies, the Tokyo Fire Department presented us with a letter of appreciation on Emergency Medical Services Day.

#### Joint Fire Training with the Marunouchi Fire Department

The Tokyo International Forum held joint fire training with the Marunouchi Fire Department. The point of the training was to practice coordinating between the publicly operated fire brigade (the Marunouchi Fire Department fire brigade) and our own in-house fire brigade on the



scenario of a spreading fire during an event resulting in group casualties. The main points of emphasis were initial response measures when the fire starts lifesaving and emergency aid, evacuation guidance, and reporting to and coordinating with fire departments. The publicly operated fire brigades took part wearing full equipment, including air cylinders and breathing apparatus, giving this training a very realistic feel. At the end of the training, water was sprayed from the Plaza all over the Glass Building to give publicity to fire prevention

#### Letter of Appreciation from Superintendent General of Tokyo Metropolitan Police Department (TMPD)

The Tokyo International Forum has been engaging in regular activities to prevent accidents, disasters, and so on, as well as actively taking measures to "create an urban development that never tolerates terrorism." When the President of the United States of America and his wife visited Japan in Novem-



ber, we offered our complete cooperation for the accompanying security and police activities. In recognition of these initiatives and our cooperation, Superintendent General of TMPD presented us with a letter of appreciation.

#### Installation of Bottle Dispenser-Type **Drinking Water Fountains**

March 2018

Seeking to have more people realize first-hand how delicious Tokyo tap water is, the Tokyo Metropolitan Government Waterworks Bureau installed outdoor bottle dispenser-type drinking water fountains in the Plaza. The first in the country these were added to the former "water dropper"



drinking fountains. The new fountains allow people to easily refill their own bottles with chilled Tokyo water at no charge, and they have become a popular spot for foreign tourists, as well.

#### New Openings and Renovations of Shopping and Refreshment Establishments June, July, September, October 2017

Two new cafes have opened, and a shop and restaurant have been renovated. The array of shopping and refreshment establishments for visitors to the Tokyo International Forum has become more attractive than ever





Renovated September 2017





Renovated October 2017



## Financial Statements

Balance Sheet			As of March 31, 2018
Account	Amount	Account	Amount
(Assets)	(Unit: Thousands of yen)	(Liabilities)	(Unit: Thousands of yen)
Current assets	5,289,473	Current liabilities	2,195,542
Cash and deposits	4,692,060	Accounts payable-trade	1,009,534
Accounts receivable-trade	362,591	Lease obligations	30,969
Supplies	24,483	Accounts payable-other	196,623
Advance payment	686	Accrued expenses	4,805
Prepaid expenses	53,666	Accrued business office taxes	57,004
Accounts receivable-other	13,188	Advances received	853,921
Income tax refund receivable	106,703	Deposits received	10,868
Consumption tax receivable	35,023	Provision for bonuses	30,465
Money deposited	4,400	Provision for directors' bonuses	1,350
Other, net	395		
Allowance for doubtful accounts	5 △ 3,726	Fixed liabilities	739,266
	<del></del>	Lease obligations	37,286
Fixed assets	2,105,196	Provision for retirement benefits	247.743
Property, plant and equipment	811,609	Long-term guarantee deposited	454,235
Buildings	599,593		15 1,255
Structures	17,255	Total Liabilities	2,934,809
Vehicles	104		2,55 1,005
Furniture and Fixtures	134,435	(Net assets)	
Lease assets	60,221	Shareholders' equity	4,459,860
Intangible fixed assets	OF 21.4	Capital stock	490,000
Software	95,314	Retained earnings	3,969,860
	93,408	Legal retained earnings	23,520
Telephone subscription right	1,905	Other retained earnings	3,946,340
Investments and other assets, gross	1,198,271	Retained earnings brought forward	3,946,340
Investment securities	1,109,717		
Deferred tax assets	88,484	Total Net Assets	4,459,860
Other, net	70	Total Liabilities and Net Assets	7,394,669
Total Assets	7,394,669	Note: All amounts less than	1,000 yen rounded down.

### Statement of Income

From April 1, 201	7 to March	31, 2018
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	From April 1, 2017 to March 31, 2018		
Account		Amount	(Unit: Thousands of yen)
Net sales			7,237,271
Cost of sales			5,698,242
Gross income			1,539,028
Selling, general and administrative expenses			1,572,596
Operating loss			△ 33,567
Non-operating income			
Interest income	2,616		
Miscellaneous income	27,809		30,425
Non-operating expenses			
Interest expenses	1,145		
Miscellaneous loss	555		1,700
Ordinary loss			△ 4,842
Extraordinary income			
Subsidy income	11,316		11,316
Extraordinary loss			
Loss on disposal of non-current assets	30,660		
Loss on reduction of non-current assets	11,156		
Dispute resolution expense	13,330		55,146
Net loss before income taxes			△ 48,673
Income taxes-current	2,229		
Income taxes-deferred	△ 27,612		△ 25,382
Net loss			△ 23,290

Note: All amounts less than 1,000 yen rounded down.

# History of Tokyo International Forum

## From basic concept to opening day

December 3, 1980	Declaration of construction of city hall by My Town Concept Panel Community Section Meeting
August 22, 1985	Announcement of fundamental concept of construction plan for the Tokyo City Hall (new Tokyo Metropolitan Government Building to Shinjuku district, Tokyo International Forum to Marunouchi)
January 24, 1986	Inauguration of the Council of Tokyo Metropolitan Government for constructing Tokyo International Forum (final report on December 24, 1987)
November 2, 1989	Results of the international design competition announced with Rafael Viñoly as the winning architect
October 9, 1992	Construction starts
September 1, 1994	Establishment of Tokyo International Foundation
December 1, 1994	Opening of facility reservations for Tokyo International Forum
May 31, 1996	Construction finishes for Tokyo International Forum
July 1, 1996	Tokyo Metropolitan Government lends Tokyo International Forum to Tokyo International Foundation
January 10, 1997	Grand opening of Tokyo International Forum

## ■ Transition from Tokyo International Foundation to Tokyo International Forum Co., Ltd.

January 10 to March 29, 1997	"Tokyo Tokimeki Fiesta" held to commemorate opening of Tokyo International Forum
March 1, 1997	General opening of halls and conference rooms
December 24, 2000-January 1, 2001	"Forum Millenario Club" year-end event held (held annually until 2005)
December 21, 2001	Announcement of a change in status from a foundation to stock corporation
August 2002	Commemorations of 5th anniversary of Tokyo International Forum" (Tokyo Art Jungle" etc.)
April 4, 2003	Establishment of Tokyo International Forum Co., Ltd.
July 1, 2003	Tokyo International Foundation transfers business to Tokyo International Forum Co., Ltd.

## Tokyo International Forum Co., Ltd.

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July 1, 2003	Tokyo International Forum Co., Ltd. begins operations, signs on the premises changed, operating hours extended (07:00-23:30)
July 2003	Neo Stall Village comes to Plaza (every weekday thereafter)
October 2003	Oedo Antique Market comes to Plaza (once a month until September 2005, twice a month from October 2005)
November 1, 2003	Mitsuo Aida Museum opens
June 2004	Installed lighting poles to illuminate the Plaza
July 2004	The Neo Stall Village Super Night was first held. (held each year between April and November since then)
March 2005	Lobby Gallery panel lighting (lighting poles/pillars) installed. Expansion of the ladies' toilets on the 1st floor basement level of A Block
April 24 - May 1, 2005	La Folle Journée au Japon "Days of Enthusiasm" music festival 2005 held during Golden Week (and every Golden Week since then)
April 2006	Expanded women's restroom in Hall A, installed elevator for Hall E, installed escalator near exit to Tokyo Station, Plaza turned into a non-smoking area
December 8, 2006 – January 15, 2007	Year-end event "Harmonia" held (also in 2007 and 2008)
2007 (all year)	Celebrations held to commemorate 10th anniversary ('Marunouchi Kids Fiesta'* etc. in August), *The existing "Marunouchi kids jamboree" continues to be held in August of every year
June 1, 2007	Conference room G701 (completed in April) now available for reservations
March 2008	Smoking room installed in Hall E lobby
August 2008	Tokyo International Forum Environmental Policy decided
From April 2009	First year of large-scale renovation work based on 10-year Medium-Term Renovation and Improvement Plan
December 2009	Year-end even "t Marché de Noël de Strasbourg" held(Also held in 2010)
December 2009	Greenery added to roof and terrace on the seventh floor of the Glass Building
From April 2010	Second phase of large-scale renovation work based on 10-year Medium-Term Renovation and Improvement Plan (Partial renovation of Hall A, replacement of Glass Building conference room air-conditioning, etc.)
March 11, 2011	Great East Japan Earthquake strikes. Tokyo International Forum accepts stranded persons
March 31, 2011	Renovated Hall D1 opens (changed from a theater with fixed seating to an open floor plan)
From April 2011	Third phase of large-scale renovation work based on 10-year Medium-Term Renovation and Improvement Plan (Replacement of Plaza's trees and plants; smoking rooms installed in halls A and C; reservation counter and meeting corner renovation, etc.)
Throughout 2012	Events marking 15th anniversary of opening held (including Michael Sandel special lectures in May, Marunouchi Kids' Jamboree in August)
From April 2012	Fourth phase of large-scale renovation work based on 10-year Medium-Term Renovation and Improvement Plan (Includes partial renovations of halls B5/B7/C, Plaza stone floor repairs)
May 2012	Nursing room opens
From April 2013	Fifth phase of large-scale renovation work based on 10-year Medium-Term Renovation and Improvement Plan (Includes complete renovation of central kitchens, replacement of Plaza's trees and plants, repair and improvement of part of outer wall, etc.)
From April 2014	Sixth phase of large-scale renovation work based on 10-year Medium-Term Renovation and Improvement Plan (Includes repairs to Keiyo Line side stairs, installation of the Glass Building's smoking facility, etc.)
December 2014	Year-end TOKYO stylish NIGHT "REFLECTION 2014 / 2015" event held
From April 2015	Seventh year of large-scale renovation work based on 10-year Medium-Term Renovation and Improvement Plan (Renovation of signs, Hall E renovation, replacement of large-type event information display board, etc.)
June 2015	Installation of digital signage inside buildings
From April 2016	Eighth phase of large-scale renovation work based on 10-year Medium-Term Renovation and Improvement Plan (Included repairs the Glass Building's steel roof, renovation of Hall C [replacement of entire stage floor and lobby carpet, installation of vertical aisle handrails for Floor 2 and 3 seats, lighting over audience seats changed to LEDs], etc.)
August 2016	Expanded lobby galleries (sales started in October)
January - December 2017	Tokyo International Forum's 20th Anniversary Year (Held 20th Aniversary Projects: J-CULTURE FEST, Photo Exhibition "A New Voyage for the Future", "Lighting Aquarium" etc.)
March 2017	Renovated Glass Building Floor 1 information center
From April 2017	9th phase of large-scale renovation work based on 10-year Medium-Term Renovation and Improvement Plan (Renewal of Sound Equipment at Hall A. Installation of Handrails next to aisle seats at Floor 2, Repair of Restroom, Hall B: Updated Elevators, Renovation of Escalators, etc.
January 2018	Held J-CULTURE FEST 2018
1223.7 2010	